

BENCHMARKER DEPARTMENT STATEMENT



ADMINISTRATIVE AND GENERAL

EXPENSES	Comparative Set - Average of 4 Properties				Doubletree Hotel							
	Year End 2007 Average \$	Ratio To Expense	\$ Per Available Room/Year	\$ Per Occupied Room/Day	Year End 2007 Average \$	Var-iance	Ratio To Expense	Var-iance*	\$ Per Available Room/Year	Var-iance	\$ Per Occupied Room/Day	Var-iance
Expenses												
Salaries, Wages, and Bonuses	\$ 318,638	34.4	\$ 1,077	\$ 3.61	\$ 372,911	17.0%	42.9	8.5%	\$ 1,247	15.8%	\$ 4.35	20.8%
Payroll-Related Expenses	117,972	12.7	399	1.34	46,896	-60.2%	5.4	-7.3%	157	-60.7%	0.55	-59.0%
Total Payroll and Related Expenses	\$ 436,609	47.1	\$ 1,476	\$ 4.94	\$ 419,807	3.8%	48.3	1.2%	\$ 1,404	-4.9%	\$ 4.90	-0.8%
Credit Card Commissions	\$ 218,438	23.6	\$ 739	\$ 2.47	\$ 197,059	-9.8%	22.7	-0.9%	\$ 659	-10.8%	\$ 2.30	-6.9%
Information Systems	25,054	2.7	85	0.28	59,491	NC	6.9	4.1%	199	NC	0.69	NC
Legal and Professional Fees	56,699	6.1	192	0.64	0	NC	0.0	NC	0	NC	0.00	NC
Provision for Doubtful Accounts	2,765	0.3	9	0.03	0	NC	0.0	NC	0	NC	0.00	NC
All Other Expenses	186,529	20.1	631	2.11	192,121	3.0%	22.1	2.0%	643	1.9%	2.24	6.3%
Total Administrative & General Expenses	\$ 926,096	100.0	\$ 3,131	\$ 10.48	\$ 868,478	-6.2%	100.0	0.0%	\$ 2,905	-7.2%	\$ 10.14	-3.2%

Sample Report

4	Number of Properties in Comparative Set	1	Number of Properties in Subject Set
296	Average Number of Rooms	299	Number of Rooms
81.8%	Average Occupancy	77.9%	Occupancy
\$90.66	Average ADR	\$90.83	ADR
\$74.15	Average RevPAR	\$70.72	RevPAR

NC - Not Comparable
* Expressed as percentage points difference